

ASSABET  
DO. MORE.

# BUDGET PLAN 2023

Serving our Member Communities for 49 Years



Presented to the town of **NORTHBOROUGH**

# WE ENCOURAGE EVERY INDIVIDUAL

**Challenge** yourself daily.

Apply new **knowledge**. Play sports.

**Collaborate** with classmates.

Use your **imagination**.

Acquire **real-world** skills.

**Think** deeply. **Mentor** kids. **Create** Art.

**Grow** from mistakes. **Study** Spanish.

**Join** a club. **Lead**. Have **fun**.

Work with **extraordinary** teachers.

Start a **business**.

**Persevere**. **Give back**.

**ASSABET**  
DO. MORE.

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# District Leadership

## District Administration



**Ernest F. Houle**  
Superintendent-Director



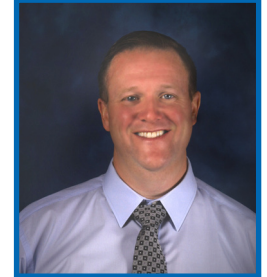
**Maria C. Silva**  
Director of Business  
Operations



**Mark R. Hollick**  
Principal



**Gerald E. Gahagan**  
Assistant Principal



**Patrick J. O'Rourke**  
Assistant Principal



**Robert R. McCann III**  
Director of Academics  
and Title I Services



**Bryant LaFlamme**  
Director of Technical  
Programs



**Kerri Baltramaitis**  
Assistant Director of  
Technical Programs



**Alyssia B. Berghaus**  
Director of Pupil  
Personnel Services



**Charla A. Boles**  
Director of Special  
Education

## District School Committee

|                               |                  |              |
|-------------------------------|------------------|--------------|
| <b>Virginia Simms George,</b> | Chairperson      | Northborough |
| <b>Peggy Ayres,</b>           | Vice Chairperson | Marlborough  |
| <b>William Charbonneau,</b>   | Secretary        | Hudson       |
| <b>Lynn Ryan</b>              |                  | Berlin       |
| <b>Pamela Reiniger</b>        |                  | Maynard      |
| <b>Daniel Butka</b>           |                  | Southborough |
| <b>Paul George</b>            |                  | Westborough  |

# Welcome

**Superintendent-Director**  
**Ernest F. Houle**

**ASSABET**  
DO. MORE.

*January 2022*

*Dear Assabet Valley School Committee and Assabet Valley Stakeholders,*

*I am pleased to present to you an Executive Summary of the FY'23 Superintendent-Director's Recommended Budget. This document is a "high level" overview, but one that also provides detailed explanations of our budget drivers for the FY'23 budget and the capital assessment. It is written with the goal that any Assabet Valley stakeholder can read it and fully understand the school budget. I hope you find it clear, concise, and easy-to-read, as one of our primary goals is to provide a greater level of transparency during the budget development process.*

*During the FY'23 budget development process, we have been mindful about the impact COVID-19 has had on our school district. We feel that once again we have been fiscally responsible with the development of this FY'23 budget. While this budget contains an increase of 4.3%, it reflects the need to return to pre-COVID19 staffing and educational service levels. It also begins to address the increase of in district applications of students who reside in one of the seven member communities that Assabet serves.*

*It should be understood that we may face some additional challenges of providing the same level of a quality career and technical education including addressing the increase in student enrollment for the ninth straight year, and accounting for the increasing number of students requiring special education services but I can assure you that both will not be overlooked. This Administration is confident that we will be able to utilize the current resources that we have in order to successfully prepare and provide for these challenges.*

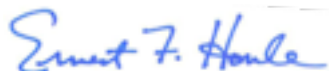
*Below is a brief snapshot of the recommended FY'23 Budget:*

- An overall 4.3% increase over FY'22, which reflects cost of living adjustments and required obligations which equates to an increase of \$1,004,684.*
- This budget fulfills a requirement to remove a grant funded position which had been grant funded.*
- This will also be the third year of a School Bus Transportation contract with a with a budgeted increase of 2.5%.*
- At this point in time health care cost increases are unknown, however, what we do know is that due to Fallon Health leaving the commercial health offerings that we will need to change health care providers. The current responsibility to pay for health care costs is 75% for the District and 25% paid by employee except for new employees as of FY20 the cost would be 70% for the District and 30% paid by employee.*
- FY'22 was the last year of a three-year collective bargaining agreement (CBA) with the American Federation of Teachers which was a 2.50% contractual increase. We are currently looking to complete contractual negotiations on a successor collective bargaining agreement.*

*I hope this budget document helps stakeholders understand what it takes to operate the school system. Although we certainly face some budgetary challenges this year, our students continue to receive a first-class education.*

*On behalf of our faculty and staff, I thank Assabet Valley stakeholders for their unwavering support of their public career and technical school.*

*Respectfully submitted,*



*Ernest F. Houle*

# DISTRICT STRATEGY

## Mission

Assabet Valley Regional Technical High School is a dynamic and supportive school system that prepares students to meet the challenges of the future by providing a rigorous and relevant education in a safe and secure environment resulting in academic, career technical proficiency.

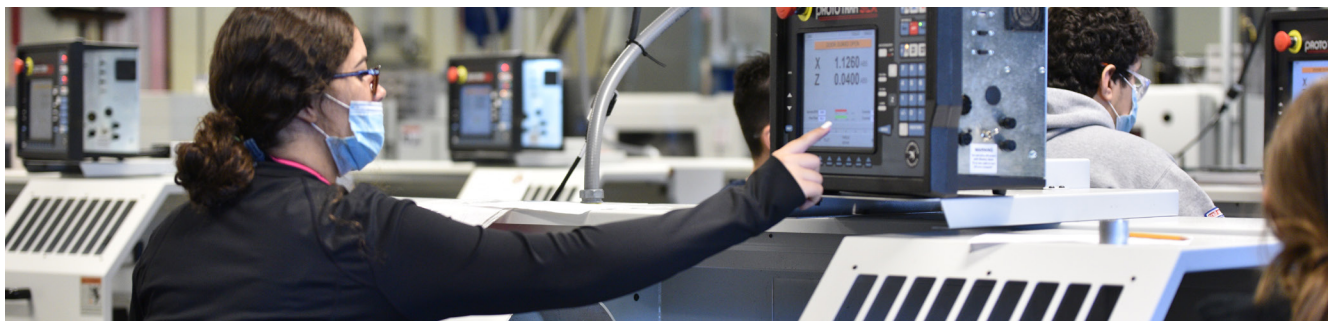
## Vision

We will apply evidence-based practices and innovative thinking in Education and Career Development to inspire a school-wide learning environment where every student can discover their potential and acquire the knowledge, skills, and resilience to thrive in life.

Founded in 1973 in Marlborough, Massachusetts, Assabet is a public technical high school where students learn by doing. Thanks to expert teachers, unique learning spaces, and a forward-thinking curriculum, students from Berlin, Hudson, Marlborough, Maynard, Northborough, Southborough, and Westborough graduate with the knowledge, skills, and resilience to thrive in college, work, and life.

## FY23 Budget Goals

- To close curricular gaps between increasing numbers of ELL and students with disabilities in order to maximize student impact.
- To maintain appropriate class sizes and co-taught ratios to create the best possible teaching and learning environment for our students.
- With a continued increase in student interest and enrollment, the District's goal is to maintain diversity in the Program of Studies offered.
- Maintain athletic and extra-curricular activities to further enhance the school culture and overall experience for students.
- Meets all contractual obligations and moves us closer to pre-COVID staffing and service levels.



# Student Performance

## MCAS Achievement vs. State

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It almost goes without saying that the district's investment in education must be connected to educational outcomes for the students. A concerted effort is made to ensure that every student has their own success story.

With approximately half of the academic time as a comprehensive high school (and being fully remote in Academics for the majority of last year), it is challenging for teachers and students to master the curriculum that is tested during MCAS. However, the district continues to have great success in this area.

In 2020-2021 both the ELA and Math departments had success and scored above state averages in the combined Exceeding, Meeting, and Partially Meeting Expectations area. Using the Massachusetts Department of Secondary Education DART tool Assabet continues to score above the majority of schools in their comparable school's overview.

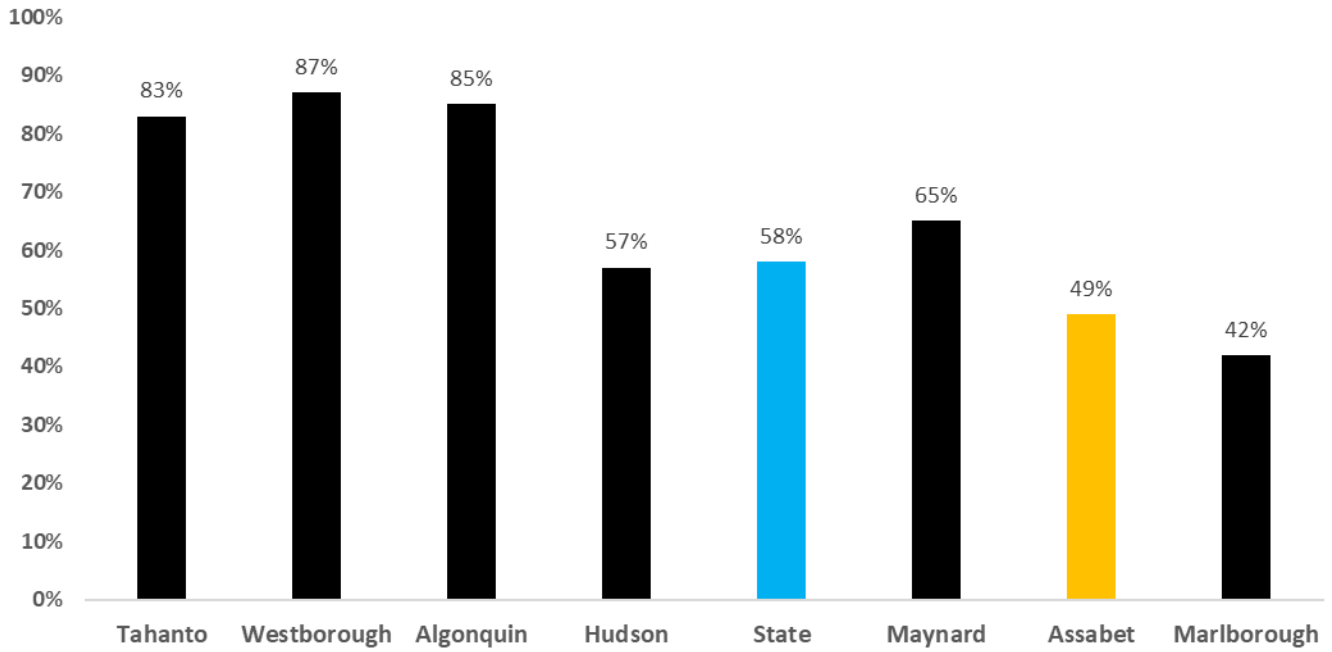
The following pages offer a few snapshots regarding student performance indicators. Keep in mind that our main measure, the MA DESE School and District Report Card is still



based on the year 2020 numbers. To update the Report Card you need two consecutive years of MCAS scores which have been nullified due to Covid cancellations in 2019-2020.

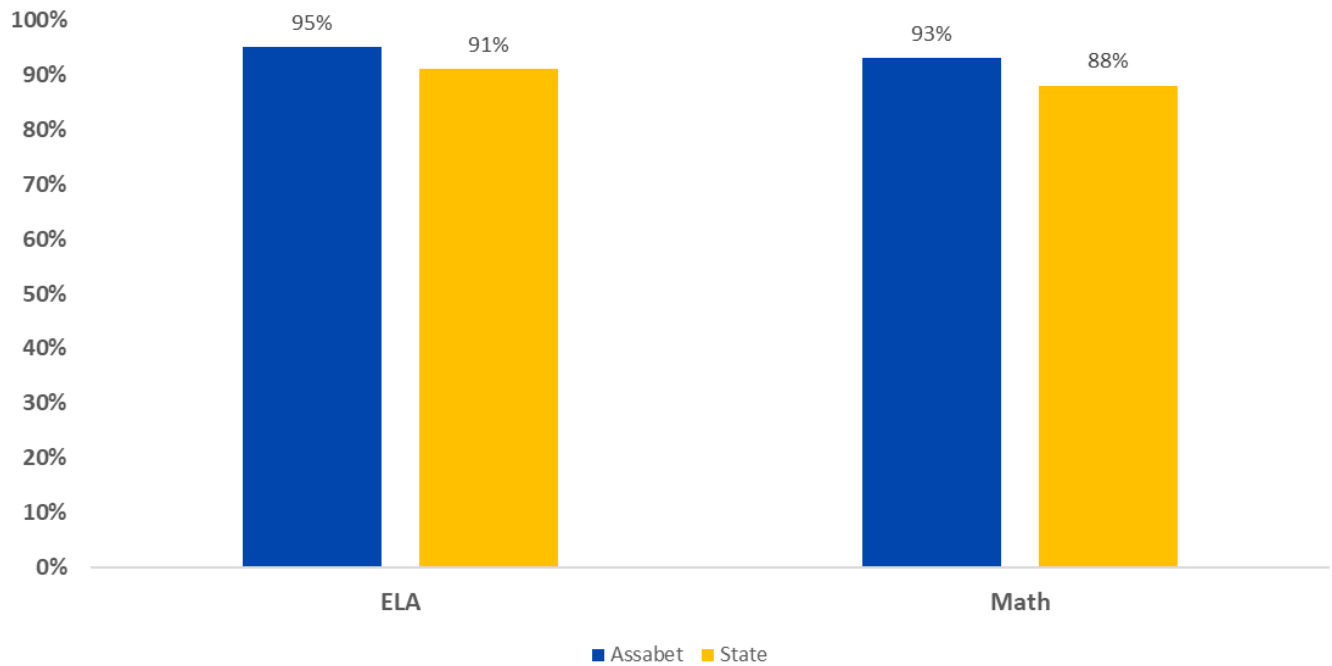
### Combined Percent of Students Attaining Exceeding or Meeting Expectations on 2021 MCAS ELA and Math:

*\*Note there was no Science in 2021*



### 2021 MCAS Results (Assabet vs State): Students Achieving in “Exceeding/Meeting/Partially” Meeting Categories

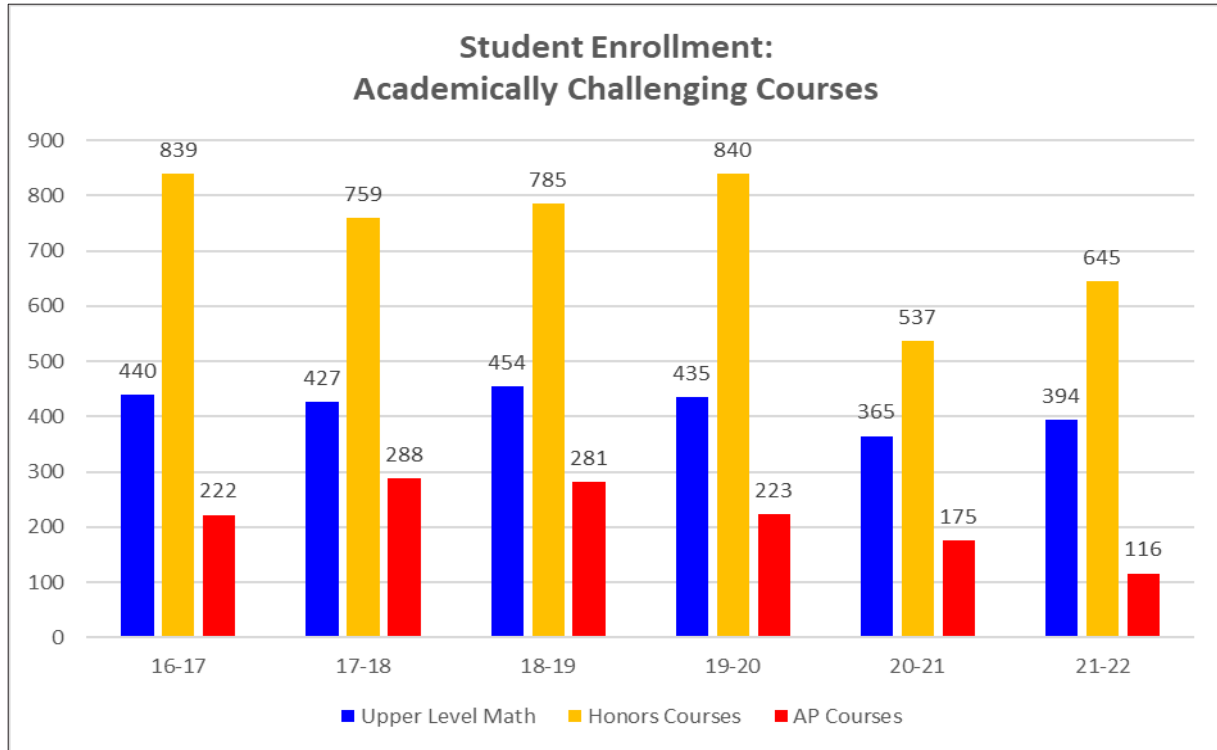
*\*Note there was no Science in 2021*





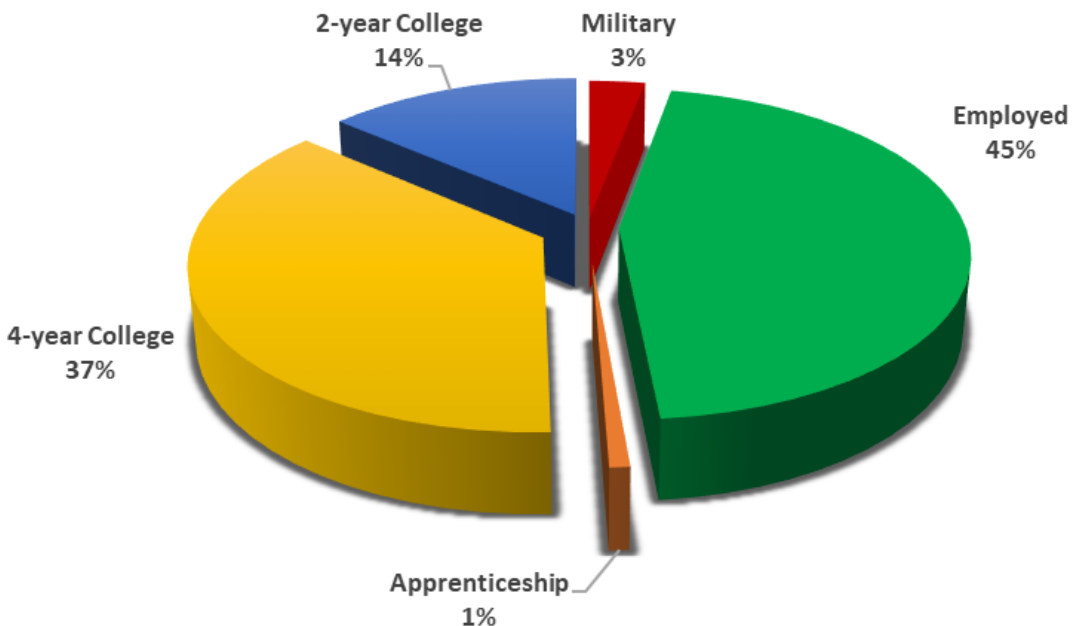
# MCAS Student Growth

## Student Performance Data



- Upper level math courses include: Algebra II, Trigonometry/Pre-Calculus, Intro. to Calculus, AP Calculus, Statistics
- Honors courses offered in English, Math, Science, Social Studies, Music, and Art.
- AP Courses offered in English, Math, Social Studies, Science, Project Lead the Way, Quinsig. Comm. College and VHS

## Graduation Plans: Class of 2021



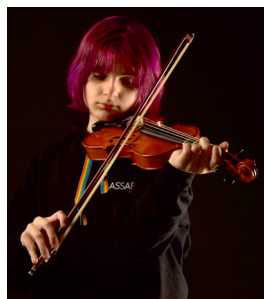
# REVENUE Forecast: Expense Recap

The revenue projection will very likely change as the state budget process evolves and we receive information on state aid from the Department of Elementary and Secondary Education.

While this preliminary budget indicates an overall 4.3% increase over FY'22, which reflects cost of living adjustments and required obligations which equates to an increase of \$1,004,684.

Individual community assessments will vary widely depending upon their enrollment.

|                                       | <b>Preliminary<br/>FY2023</b> |
|---------------------------------------|-------------------------------|
| <b>STATE AID: Chapter 70 Aid</b>      | <b>7,477,986</b>              |
| <b>Assabet District:</b>              |                               |
| Out of District Tuition (9-12)        | \$ 3,500,000                  |
| E & D Revenue                         | \$ 300,000                    |
| Interest Income                       | \$ 25,000                     |
| Medicaid Reimbursement                | \$ 80,000                     |
| E-rate Reimbursement                  | \$ 15,000                     |
| Misc. Receipts                        | \$ -                          |
| Total Assabet District                | <u>\$ 3,920,000</u>           |
| <b>STATE REIMBURSEMENTS:</b>          |                               |
| Reg Sch Transportation                | \$ 667,889                    |
| Total State Reimbursements            | <u>\$ 667,889</u>             |
| <b>*Member Community Assessments:</b> | <u>\$ 13,910,684</u>          |
| <b>TOTAL ESTIMATED REVENUES:</b>      |                               |
|                                       | <u>\$ 25,976,559</u>          |



# The Driving Force **ENROLLMENT**



**Enrollment is a driving force in a district member's annual assessment and Chapter 70 state aid allocation to Assabet.** Any significant increase or decrease in a district's enrollment percentage of Assabet may cause a corresponding shift in their assessment. Enclosed are several charts that display pertinent enrollment data from different perspectives.

First, is the Five-Year Enrollment History for grades 9-12. Second, is the October 1st, 2022 enrollment and distribution by member community. This is the data used for apportionment of the FY23 budget. Note the areas shaded show enrollment percentage changes by member districts. This change is a solid indicator of the direction of a member's assessment change for FY23.

The third and fourth charts display historical enrollment trend from in-district communities versus out of district communities. While the overall trend is increasing as a whole, there is a modest shift in proportion of in-district versus out of district students.

The implication of this data for Assabet is that we need to be cognizant of the financial ramifications and shift towards increasing reliance upon tuition as a revenue source for operations.



# Enrollment District Allocations of FY23 Budget

| 10/1/2021 Enrollment |            |            |            |            |           |            |             |           |
|----------------------|------------|------------|------------|------------|-----------|------------|-------------|-----------|
| CITY ~ TOWN          | GRADE 9    | GRADE 10   | GRADE 11   | GRADE 12   | P.G.      | BUD-GET    | TOTAL       | FY-22     |
| Berlin               | 13         | 9          | 12         | 3          | 0         | 37         | 37          | 3.37%     |
| Hudson               | 42         | 47         | 52         | 57         | 5         | 203        | 203         | 25.36%    |
| Marlborough          | 146        | 117        | 94         | 91         | 13        | 461        | 461         | 48.48%    |
| Maynard              | 17         | 18         | 19         | 12         | 2         | 68         | 68          | 8.31%     |
| Northborough         | 19         | 17         | 14         | 15         | 3         | 68         | 68          | 6.62%     |
| Southborough         | 5          | 5          | 10         | 3          | 1         | 24         | 24          | 2.81%     |
| Westborough          | 12         | 10         | 16         | 7          | 4         | 49         | 49          | 5.05%     |
| Boylston             | 4          | 6          | 8          | 10         | 0         |            | 28          | 10/1/2020 |
| Clinton              | 15         | 20         | 23         | 31         | 1         |            | 90          |           |
| Shrewsbury           | 15         | 34         | 20         | 30         | 1         |            | 100         |           |
| Other                | 12         | 9          | 7          | 13         | 24        |            | 65          |           |
| <b>TOTALS</b>        | <b>300</b> | <b>292</b> | <b>275</b> | <b>272</b> | <b>54</b> | <b>910</b> | <b>1193</b> |           |
| 10/1/2020            | 306        | 291        | 283        | 269        | 45        | 891        | 1194        |           |
| Change by Community  | -6         | 1          | -8         | 3          | 9         | 19         | -1          |           |

**FY22  
Assabet Valley RVSD  
LPN/Cosmetology**

| Berlin | Hudson | Marlborough | Maynard | Northborough | Southborough |
|--------|--------|-------------|---------|--------------|--------------|
| 30     | 222    | 418         | 73      | 57           | 25           |
| 0      | 4      | 14          | 1       | 2            | 0            |
| 30     | 226    | 432         | 74      | 59           | 25           |

**FY23  
Assabet Valley RVSD  
LPN/Cosmetology**

| Berlin | Hudson | Marlborough | Maynard | Northborough | Southborough |
|--------|--------|-------------|---------|--------------|--------------|
| 37     | 198    | 448         | 66      | 65           | 23           |
| 0      | 5      | 13          | 2       | 3            | 1            |
| 37     | 203    | 461         | 68      | 68           | 24           |

**Change by Community**

| Berlin | Hudson | Marlborough | Maynard | Northborough | Southborough |
|--------|--------|-------------|---------|--------------|--------------|
| 7      | -23    | 29          | -6      | 9            | -1           |

| Budget    |        |                  |         |              |  |
|-----------|--------|------------------|---------|--------------|--|
| FY-21     |        | Diff. FY23 to 22 |         | City~Town    |  |
| 3.31%     | 0.06%  | 7                | 23.33%  | Berlin       |  |
| 25.97%    | -0.61% | -23              | -10.18% | Hudson       |  |
| 48.64%    | -0.16% | 29               | 6.71%   | Marlborough  |  |
| 8.74%     | -0.43% | -6               | -8.11%  | Maynard      |  |
| 6.14%     | 0.48%  | 9                | 15.25%  | Northborough |  |
| 2.48%     | 0.33%  | -1               | -4.00%  | Southborough |  |
| 4.72%     | 0.33%  | 4                | 8.89%   | Westborough  |  |
| 10/1/2019 |        | -4               | -12.50% | Boylston     |  |
|           |        | -10              | -10.00% | Clinton      |  |
|           |        | -14              | -12.28% | Shrewsbury   |  |
|           |        | 8                | 14.04%  | Other        |  |
|           |        | -1               | 11.16%  |              |  |



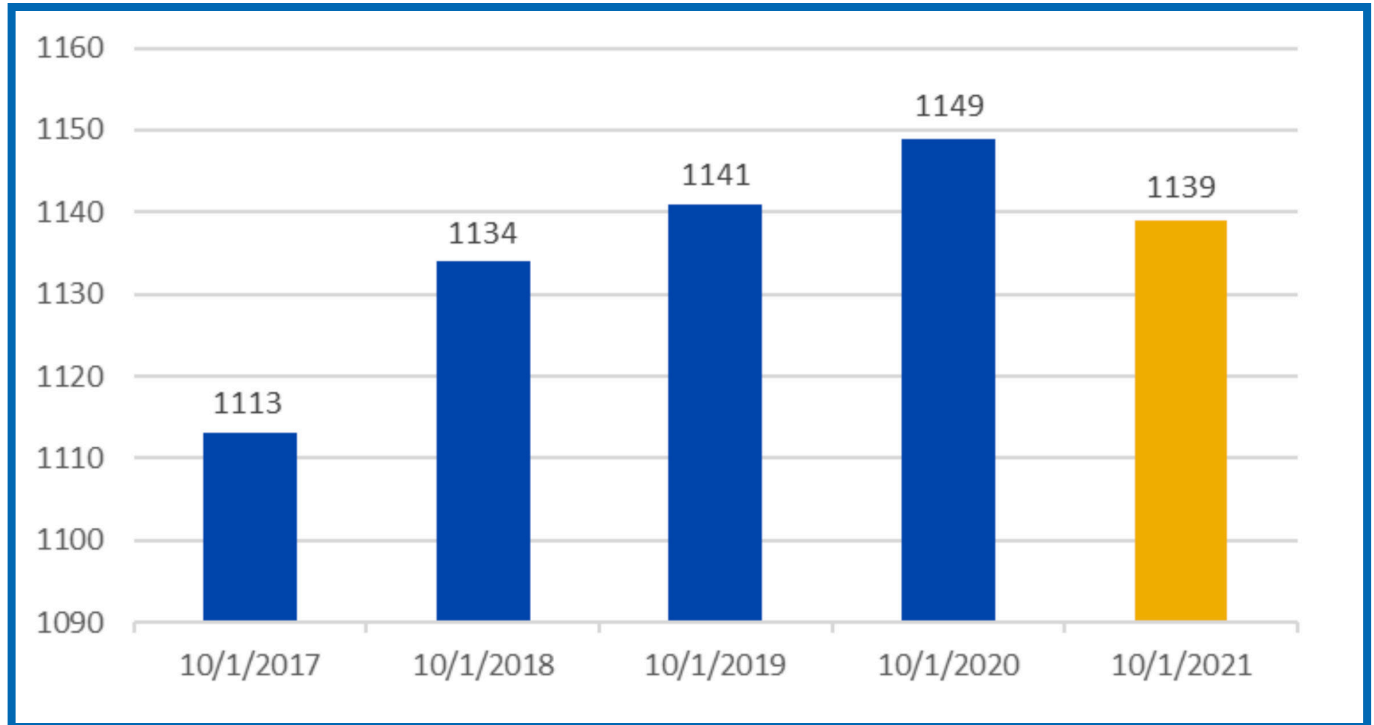
| orough | Westborough | Total |
|--------|-------------|-------|
|        | 44          | 869   |
|        | 1           | 22    |
|        | 45          | 891   |

| orough | Westborough | Total |
|--------|-------------|-------|
|        | 45          | 882   |
|        | 4           | 28    |
|        | 49          | 910   |

| orough | Westborough | Total |
|--------|-------------|-------|
|        | 4           | 19    |



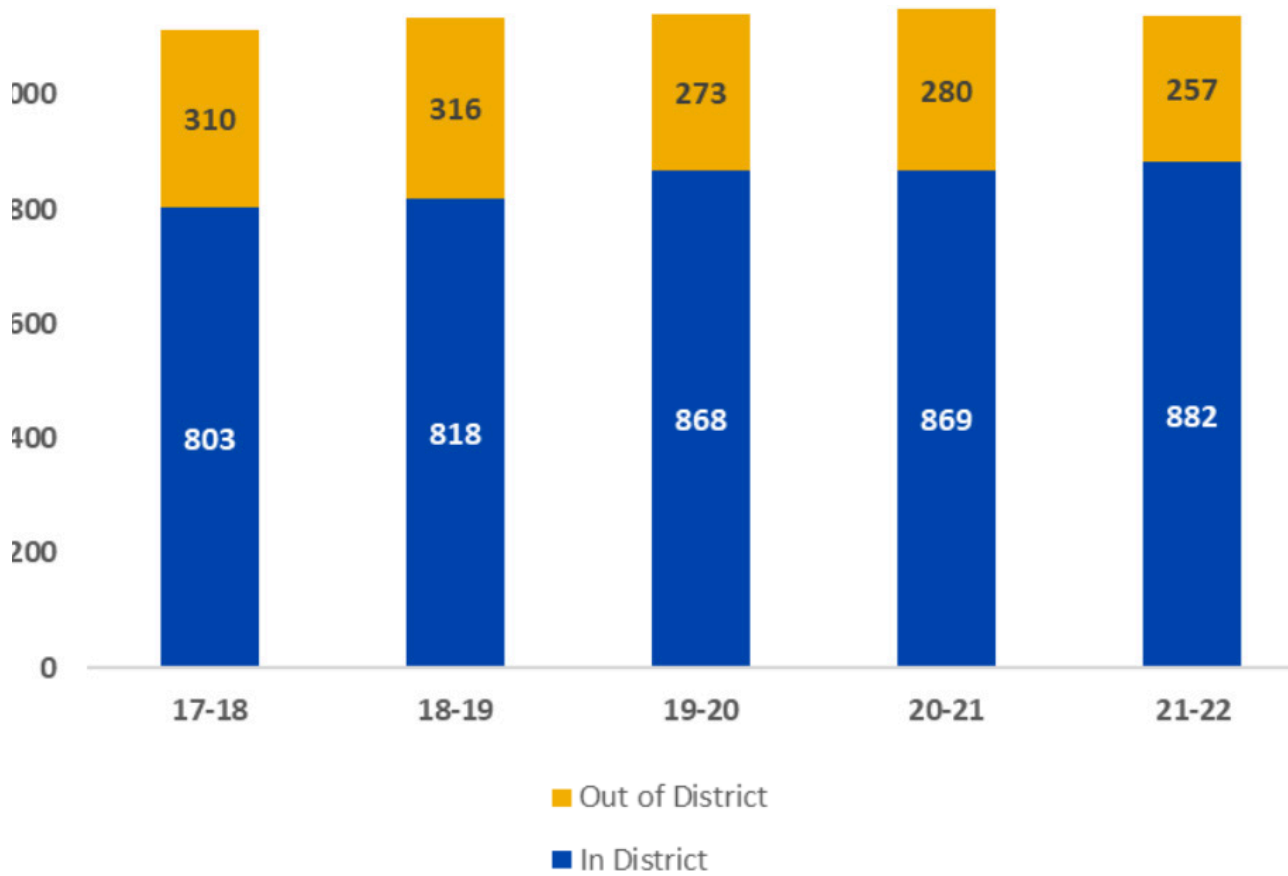
# Five Year Enrollment History



| Grade Level Distribution |             |             |             |             |             |             |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                          | 10/1/2016   | 10/1/2017   | 10/1/2018   | 10/1/2019   | 10/1/2020   | 10/1/2021   |
| <b>Grade 9</b>           | 300         | 300         | 300         | 300         | 306         | 300         |
| <b>Grade 10</b>          | 273         | 284         | 288         | 299         | 291         | 292         |
| <b>Grade 11</b>          | 266         | 275         | 273         | 276         | 283         | 275         |
| <b>Grade 12</b>          | 264         | 254         | 273         | 266         | 269         | 272         |
| <b>Total</b>             | <b>1103</b> | <b>1113</b> | <b>1134</b> | <b>1141</b> | <b>1149</b> | <b>1139</b> |

# Enrollment Trend

## In District vs. Out of District Enrollment Trend Grades 9-12



# STATE AID HISTORY

## Chapter 70 Aid

The chart on the following page displays a five-year history of Chapter 70 (education) aid.

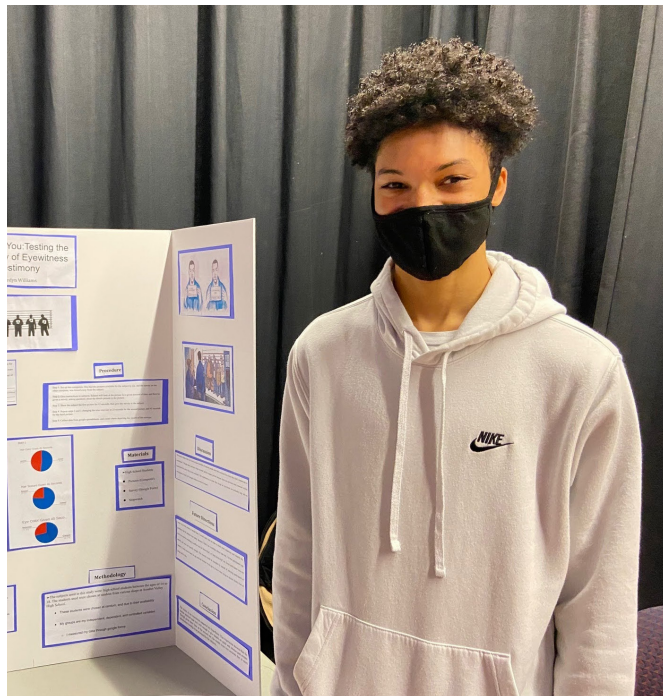
In FY23, the \$6,421,072 amount is purely Chapter 70 Aid from the state. It increased as a result of in district enrollment growth, and overall inflation increased to all categories of the Foundation Budget.

In the chart on the following page, FY23 funding is displayed to show that it still is a projection as the final state budget has not been approved.

## Regional Transportation Reimbursement

The district's level of reimbursement is a function of the district cost to transport students to and from school, and secondly the overall funds available allocated on a statewide level. FY23 is the third year of a new five-year transportation contract. However, the overall available funds from the state remain unstable. In the FY23 budget of what the reimbursement for regional transportation is \$667,889.

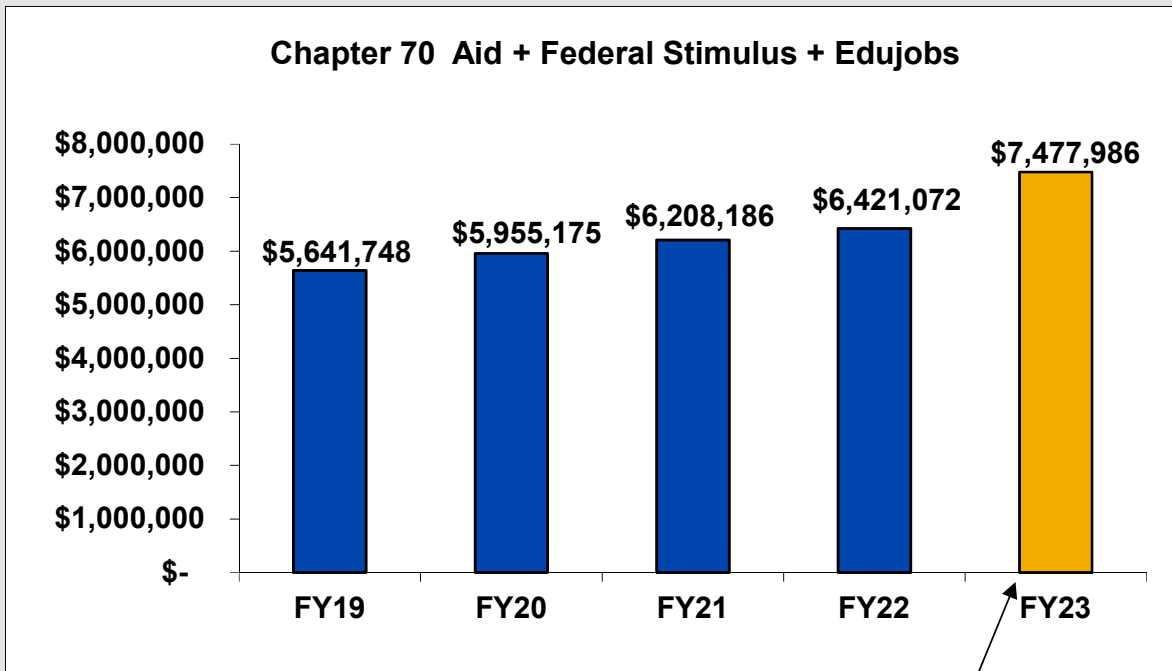
In the chart on the following page, FY23 funding is displayed to show that it still is a projection as not all funds will be received from the state until next spring



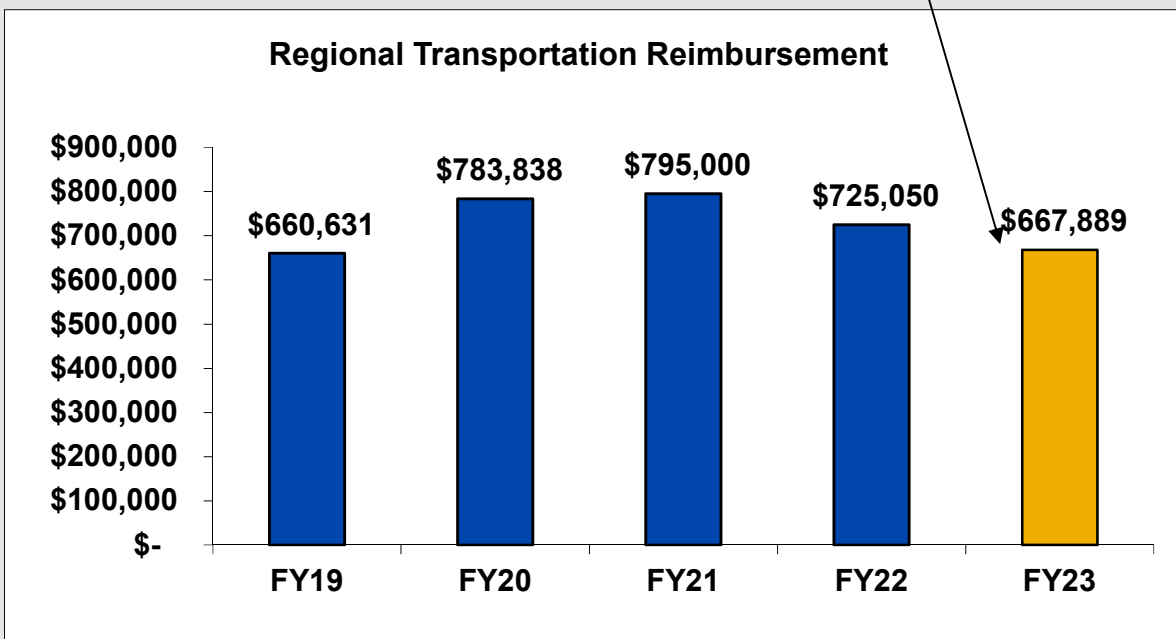


# Five Year History

## State Aid: Five Year History



FY23 figures are estimated.  
Not all funds received yet.



# Operating Budget



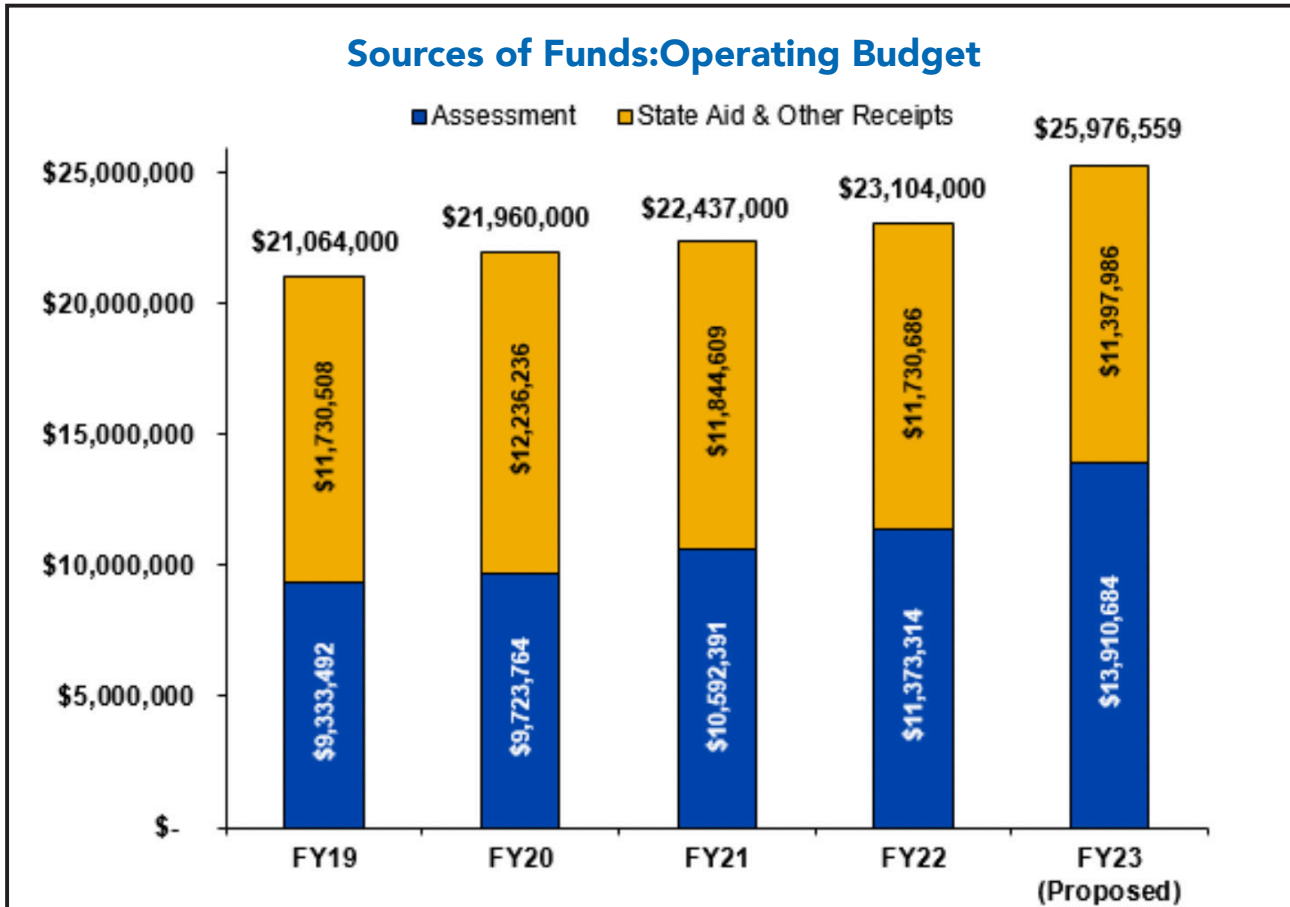
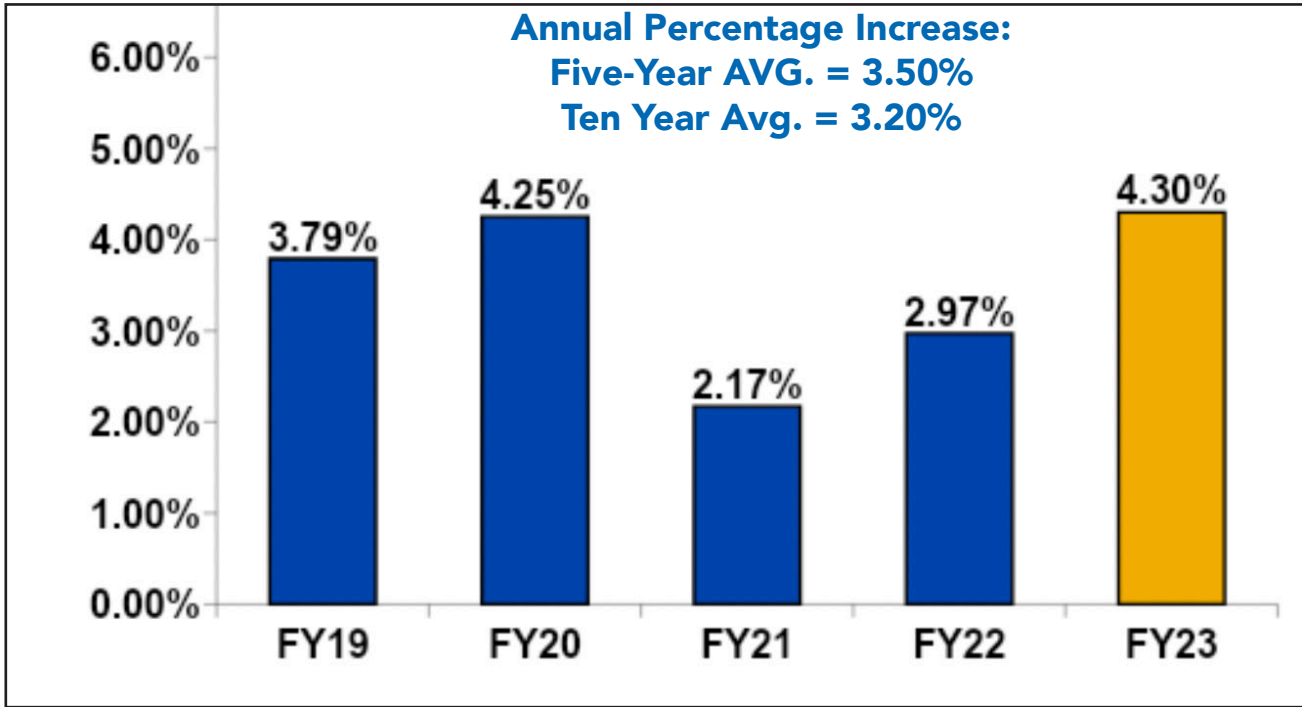
The following pages provide several charts and spreadsheets that both overview and detail the FY23 budget plan.

The “bottom line” is that we maintain control over our budget and overall it represents an overall 4.3% increase over FY’22. Enclosed documents include:

- Chart of Annual Percentage Increase
- Chart on Sources of Funds: Assessment History vs. Other Funds
- Summary Spreadsheet of Major Categories of Expense
- Chart on Allocation of Funds by Major Category
- Recap of FY23 Budget by DESE Function Code
- Detailed FY23 Line Item Budget



# Five Year Budget and Assessment History



# FY23 Budget Recap by Function Code

| Function | Function Description                    | FY22 Original Budget | FY22 Adjusted Budget | FY23 Preliminary Budget |
|----------|---|----------------------|----------------------|-------------------------|
| 1000     | ADMINISTRATION                          | \$962,018            | \$1,035,243          | \$1,094,603             |
| 2000     | INSTRUCTION                             | \$13,406,766         | \$13,726,058         | \$14,466,273            |
| 3200     | MEDICAL HEALTH                          | \$224,556            | \$218,730            | \$221,936               |
| 3000     | PUPIL TRANSPORTATION                    | \$1,158,323          | \$1,128,879          | \$1,176,656             |
| 3400     | FOOD SERVICES                           | \$25,000             | \$25,000             | \$15,000                |
| 3510     | ATHLETICS                               | \$432,355            | \$465,214            | \$485,175               |
| 3520     | OTHER STUDENT ACTIVITIES                | \$154,500            | \$114,500            | \$131,000               |
| 3600     | SECURITY SERVICES                       | \$11,000             | \$12,244             | \$20,000                |
| 4000     | OPER & MAINT OF PLANT                   | \$2,275,847          | \$2,214,546          | \$2,407,140             |
| 5100     | DISTRICT CONTRIBUTION OF RETIREMENT     | \$600,000            | \$1,140,343          | \$750,000               |
| 5150     | SEPARATION COSTS                        | -                    | \$1,125              | \$10,000                |
| 5200     | INSURANCE OF ACTIVE EMPLOYEES           | \$3,126,635          | 2,303,612            | \$2,458,700             |
| 5250     | INSURANCE RETIREES                      | \$350,000            | \$350,000            | \$360,000               |
| 5260     | ALL OTHER INSURANCES                    | \$167,000            | \$208,201            | \$217,000               |
| 5450     | SHORT TERM DEBT INTEREST                | -                    | -                    | \$15,000                |
| 7000     | IMPROVEMENT/REPLACEMENT OF FIXED ASSETS | \$150,000            | \$100,305            | \$55,000                |
| 8000     | SHORT/LONG TERM DEBT                    | -                    | -                    | \$1,983,075             |
| 9000     | TUITION TO COLLABORATIVES               | \$60,000             | \$60,000             | \$60,000                |
|          |   | <b>\$23,104,000</b>  | <b>\$23,104,000</b>  | <b>\$25,926,559</b>     |

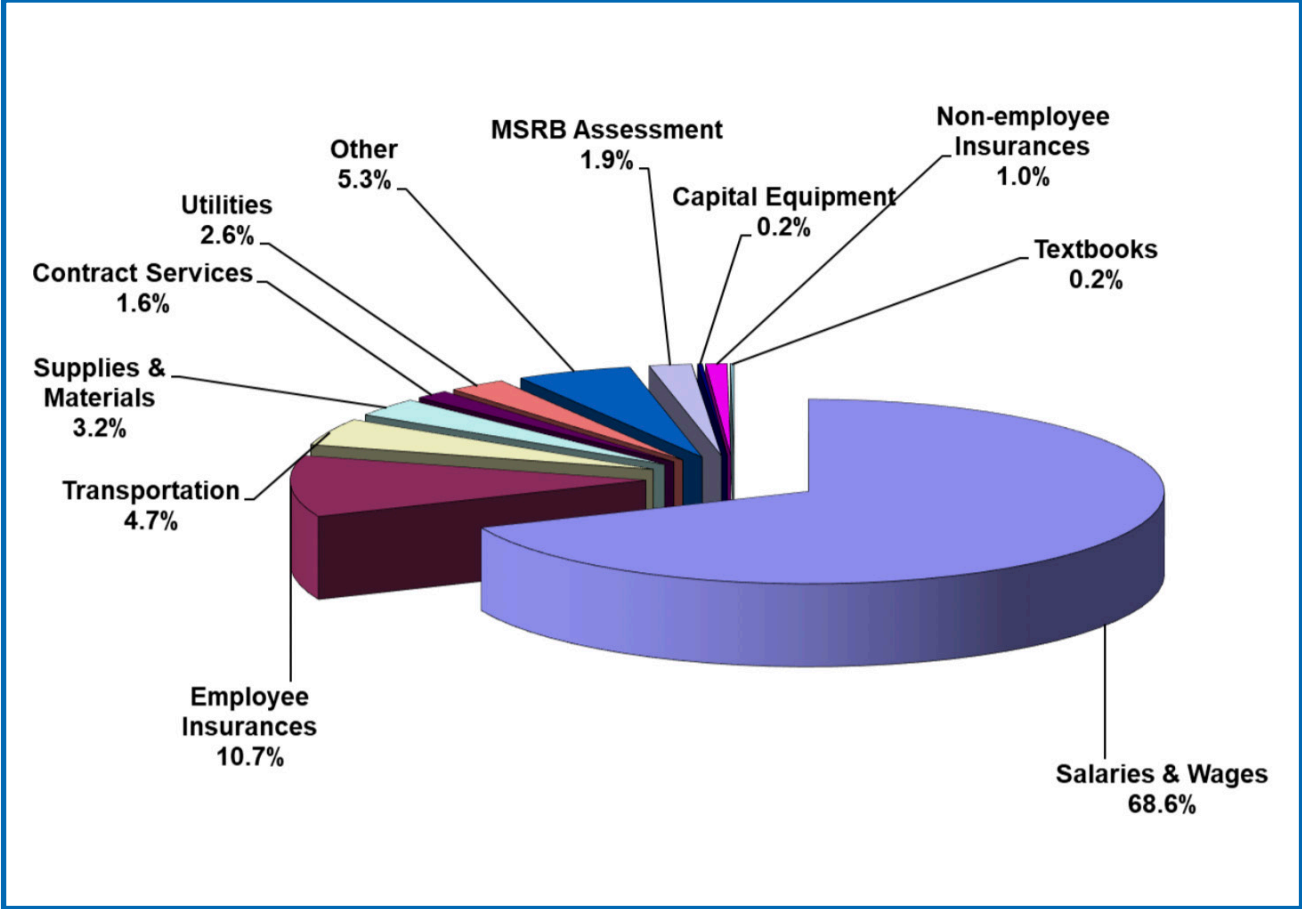


# Major Categories of Expense: FY18-FY23

|                         |                      |                      |                      |                      |                      |                      |                      | Difference          |
|-------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
|                         | FY09                 | FY18                 | FY19                 | FY20                 | FY21                 | FY22                 | FY23                 | FY22 v. FY23        |
| Salaries & Wages        | \$ 10,199,678        | \$ 13,459,864        | \$ 13,574,331        | \$ 14,262,994        | \$ 14,556,921        | \$ 14,930,245        | \$ 17,810,711        | \$ 2,880,466        |
| Employee Insurances     | \$ 2,510,570         | \$ 2,898,098         | \$ 3,189,248         | \$ 3,361,898         | \$ 3,441,138         | \$ 3,676,635         | \$ 2,791,700         | \$ (884,935)        |
| Transportation          | \$ 1,108,800         | \$ 1,038,819         | \$ 1,062,844         | \$ 1,093,531         | \$ 1,192,396         | \$ 1,228,323         | \$ 1,231,656         | \$ 3,333            |
| Utilities               | \$ 682,000           | \$ 641,642           | \$ 610,000           | \$ 610,000           | \$ 610,000           | \$ 610,000           | \$ 682,000           | \$ 72,000           |
| Supplies & Materials    | \$ 521,764           | \$ 850,707           | \$ 850,707           | \$ 850,707           | \$ 855,576           | \$ 864,828           | \$ 838,205           | \$ (26,623)         |
| Contract Services       | \$ 411,430           | \$ 720,020           | \$ 737,020           | \$ 738,020           | \$ 738,119           | \$ 751,119           | \$ 403,000           | \$ (348,119)        |
| Capital Equipment       | \$ 228,000           | \$ 150,000           | \$ 150,000           | \$ 150,000           | \$ 150,000           | \$ 150,000           | \$ 55,000            | \$ (95,000)         |
| Other                   | \$ 161,852           | \$ 310,350           | \$ 305,350           | \$ 308,350           | \$ 308,350           | \$ 308,350           | \$ 1,369,287         | \$ 1,060,937        |
| MSRB Assessment         |                      |                      | \$ 350,000           | \$ 350,000           | \$ 350,000           | \$ 350,000           | \$ 500,000           | \$ 150,000          |
| Non-employee Insurances | \$ 136,230           | \$ 157,000           | \$ 167,000           | \$ 167,000           | \$ 167,000           | \$ 167,000           | \$ 252,000           | \$ 85,000           |
| Textbooks               | \$ 59,600            | \$ 67,500            | \$ 67,500            | \$ 67,500            | \$ 67,500            | \$ 67,500            | \$ 43,000            | \$ (24,500)         |
| <b>Totals</b>           | <b>\$ 16,019,924</b> | <b>\$ 20,294,000</b> | <b>\$ 21,064,000</b> | <b>\$ 21,960,000</b> | <b>\$ 22,437,000</b> | <b>\$ 23,104,000</b> | <b>\$ 25,976,559</b> | <b>\$ 2,872,559</b> |



# FY23 Budget Allocations



# CAPITAL ASSESSMENT

FY23 amount due is for principal and interest. The District borrowed \$27m in FY16. As required a principal payment of \$1,100,000 and an interest payment of \$767,875 (savings of \$55K from last year) is due on July 1, 2022 and January 1, 2023.

The District also secured a \$2m BAN which will have a principal of \$115,200 and interest of approximately \$4,000 due in November of 2022.

Assessment is per three-year enrollment average at time of project approval.

## FY23 Assesment and Change

| Town         | Three-Year Average | Amount                 |
|--------------|--------------------|------------------------|
| Berlin       | 3.65%              | \$ 68,177 (\$2,008)    |
| Hudson       | 20.40%             | \$ 381,047 (\$11,220)  |
| Marlboro     | 49.12%             | \$ 917,500 (\$27,016)  |
| Maynard      | 11.31%             | \$ 211,257 (\$6,220)   |
| Northborough | 6.96%              | \$ 130,004 (\$3,828)   |
| Southborough | 1.84%              | \$ 34,369 (\$1,012)    |
| Westborough  | 6.72%              | \$ 125,521 (\$3,696)   |
| Total        |                    | \$1,867,875 (\$55,000) |



# Building Repair Project Debt Schedule

| FISCAL YEAR | REPAY YEAR | COUPON RATE | BOND         |             | PRINCIPAL PAYMENT | BOND INTEREST | ANNUAL DEBT SERVICE | Berlin             | Hudson             | Marlboro            | Maynard            | Northboro          | Southboro        | Westboro           |
|-------------|------------|-------------|--------------|-------------|-------------------|---------------|---------------------|--------------------|--------------------|---------------------|--------------------|--------------------|------------------|--------------------|
|             |            |             | PRINCIPAL    | OUTSTANDING |                   |               |                     |                    |                    |                     |                    |                    |                  |                    |
| 2016        | 0          | 0.00%       | \$27,000,000 | \$0         | \$0               | \$0           | \$0                 | \$0                | \$0                | \$0                 | \$0                | \$0                | \$0              | \$0                |
| 2017        | 1          | 5.00%       | \$25,900,000 | \$1,100,000 | \$1,100,000       | \$1,660,563   | \$2,760,563         | \$100,761          | \$563,155          | \$1,355,988         | \$312,220          | \$192,135          | \$50,794         | \$185,510          |
| 2018        | 2          | 5.00%       | \$24,800,000 | \$1,100,000 | \$1,100,000       | \$1,042,875   | \$2,142,875         | \$78,215           | \$437,147          | \$1,052,580         | \$242,359          | \$149,144          | \$39,429         | \$144,001          |
| 2019        | 3          | 5.00%       | \$23,700,000 | \$1,100,000 | \$1,100,000       | \$987,875     | \$2,087,875         | \$76,207           | \$425,927          | \$1,025,564         | \$236,139          | \$145,316          | \$38,417         | \$140,305          |
| 2020        | 4          | 5.00%       | \$22,600,000 | \$1,100,000 | \$1,100,000       | \$932,875     | \$2,032,875         | \$74,200           | \$414,707          | \$998,548           | \$229,918          | \$141,488          | \$37,405         | \$136,609          |
| 2021        | 5          | 5.00%       | \$21,500,000 | \$1,100,000 | \$1,100,000       | \$877,875     | \$1,977,875         | \$72,192           | \$403,487          | \$971,532           | \$223,698          | \$137,660          | \$36,393         | \$132,913          |
| 2022        | 6          | 5.00%       | \$20,400,000 | \$1,100,000 | \$1,100,000       | \$822,875     | \$1,922,875         | \$70,185           | \$392,267          | \$944,516           | \$217,477          | \$133,832          | \$35,381         | \$129,217          |
| 2023        | 7          | 5.00%       | \$19,300,000 | \$1,100,000 | \$1,100,000       | \$767,875     | \$1,867,875         | \$68,177           | \$381,047          | \$917,500           | \$211,257          | \$130,004          | \$34,369         | \$125,521          |
| 2024        | 8          | 5.00%       | \$18,200,000 | \$1,100,000 | \$1,100,000       | \$712,875     | \$1,812,875         | \$66,170           | \$369,827          | \$890,484           | \$205,036          | \$126,176          | \$33,357         | \$121,825          |
| 2025        | 9          | 5.00%       | \$17,100,000 | \$1,100,000 | \$1,100,000       | \$657,875     | \$1,757,875         | \$64,162           | \$358,607          | \$863,468           | \$198,816          | \$122,348          | \$32,345         | \$118,129          |
| 2026        | 10         | 5.00%       | \$16,000,000 | \$1,100,000 | \$1,100,000       | \$602,875     | \$1,702,875         | \$62,155           | \$347,387          | \$836,452           | \$192,595          | \$118,520          | \$31,333         | \$114,433          |
| 2028        | 11         | 3.00%       | \$14,900,000 | \$1,100,000 | \$1,100,000       | \$558,875     | \$1,658,875         | \$60,549           | \$338,411          | \$814,839           | \$187,619          | \$115,458          | \$30,523         | \$111,476          |
| 2029        | 12         | 3.00%       | \$13,800,000 | \$1,100,000 | \$1,100,000       | \$525,875     | \$1,625,875         | \$59,344           | \$331,679          | \$798,630           | \$183,886          | \$113,161          | \$29,916         | \$109,259          |
| 2030        | 13         | 3.13%       | \$12,700,000 | \$1,100,000 | \$1,100,000       | \$492,188     | \$1,592,188         | \$58,115           | \$324,806          | \$782,083           | \$180,076          | \$110,816          | \$29,296         | \$106,995          |
| 2031        | 14         | 3.13%       | \$11,600,000 | \$1,100,000 | \$1,100,000       | \$457,813     | \$1,557,813         | \$56,860           | \$317,794          | \$765,198           | \$176,189          | \$108,424          | \$28,664         | \$104,685          |
| 2032        | 15         | 3.25%       | \$10,500,000 | \$1,100,000 | \$1,100,000       | \$422,750     | \$1,522,750         | \$55,580           | \$310,641          | \$747,975           | \$172,223          | \$105,983          | \$28,019         | \$102,329          |
| 2033        | 16         | 3.50%       | \$9,400,000  | \$1,100,000 | \$1,100,000       | \$385,625     | \$1,485,625         | \$54,225           | \$303,068          | \$729,739           | \$168,024          | \$103,400          | \$27,336         | \$99,834           |
| 2034        | 17         | 3.50%       | \$8,300,000  | \$1,100,000 | \$1,100,000       | \$347,125     | \$1,447,125         | \$52,820           | \$295,214          | \$710,828           | \$163,670          | \$100,720          | \$26,627         | \$97,247           |
| 2035        | 18         | 3.63%       | \$7,200,000  | \$1,100,000 | \$1,100,000       | \$307,938     | \$1,407,938         | \$51,390           | \$287,219          | \$691,579           | \$159,238          | \$97,992           | \$25,906         | \$94,613           |
| 2036        | 19         | 4.00%       | \$6,100,000  | \$1,100,000 | \$1,100,000       | \$266,000     | \$1,366,000         | \$49,859           | \$278,664          | \$670,979           | \$154,495          | \$95,074           | \$25,134         | \$91,795           |
| 2037        | 20         | 4.00%       | \$5,000,000  | \$1,100,000 | \$1,100,000       | \$222,000     | \$1,322,000         | \$48,253           | \$269,688          | \$649,366           | \$149,518          | \$92,011           | \$24,325         | \$88,838           |
| 2038        | 21         | 4.00%       | \$4,000,000  | \$1,100,000 | \$1,100,000       | \$180,000     | \$1,180,000         | \$43,070           | \$240,720          | \$579,616           | \$133,458          | \$82,128           | \$21,712         | \$79,296           |
| 2039        | 22         | 4.00%       | \$3,000,000  | \$1,100,000 | \$1,100,000       | \$140,000     | \$1,140,000         | \$41,610           | \$232,560          | \$559,968           | \$128,934          | \$79,344           | \$20,976         | \$76,608           |
| 2040        | 23         | 4.00%       | \$2,000,000  | \$1,100,000 | \$1,100,000       | \$100,000     | \$1,100,000         | \$40,150           | \$224,400          | \$540,320           | \$124,410          | \$76,560           | \$20,240         | \$73,920           |
| 2041        | 24         | 4.00%       | \$1,000,000  | \$1,100,000 | \$1,100,000       | \$60,000      | \$1,060,000         | \$38,690           | \$216,240          | \$520,672           | \$119,886          | \$73,776           | \$19,504         | \$71,232           |
| 2042        | 25         | 4.00%       | \$0          | \$1,000,000 | \$1,000,000       | \$20,000      | \$1,020,000         | \$37,230           | \$208,080          | \$501,024           | \$115,362          | \$70,992           | \$18,768         | \$68,544           |
|             |            |             |              |             |                   |               |                     | <b>\$1,480,171</b> | <b>\$8,272,736</b> | <b>\$19,919,449</b> | <b>\$4,586,502</b> | <b>\$2,822,463</b> | <b>\$746,168</b> | <b>\$2,725,136</b> |

BOND issued May 2015, deferred 1st payment to FY17



# Per Pupil Expenditures

Per Pupil Expenditures are often used as a benchmark to assess the relative cost of providing education amongst varying school districts. In Massachusetts, the Department of Secondary and Elementary Education (DESE) publishes the official Per Pupil Expenditure statistics for all school districts.

The following description is taken from the DESE website to describe the development of the statistic:

## *Data Source and Timing*

*Per pupil expenditures for Fiscal Year 2018 are calculated from information provided on each district's End of Year Financial Report (EOYFR). The document is a comprehensive report of revenues and expenditures that occurred during the 2017-2018 school year.*

*Districts are required to hire auditing firms to verify the accuracy of the data on the EOYFR. In addition, the Massachusetts Department of Elementary and Secondary Education (ESE) conducts a careful review of the data during the months following the report's submission. If any changes are necessary, districts must file amendments.*

## *Spending from all funds*

*The following funding sources are all included in the functional expenditure per pupil measure.*

- *School committee appropriations*
- *Municipal appropriations outside the school committee budget that affect schools*
- *Federal grants*
- *State grants*
- *Circuit breaker funds*
- *Private grants and gifts*
- *School choice and other tuition revolving funds*
- *Athletic funds*
- *School lunch funds*
- *Other local receipts such as rentals and insurance receipts*



On the following page we display a chart using the **FY20 Per Pupil Expenditure**. The chart compares Per Pupil Expenditures for all Massachusetts vocational/technical high schools. We believe this demonstrates Assabet's efforts to manage its costs effectively while continuing to provide a high-quality education for all students.

## FY20 Per Pupil Expenditure Comparison all Tech Schools in MA

| District   | District Code   | Total Expenditures     | Total FTE Pupils | Total Expenditures per Student |
|--|-----------------|------------------------|------------------|--------------------------------|
| Minuteman Regional Vocational Technical                      | 08300000        | \$20,735,951.19        | 609.4            | \$34,026.83                    |
| South Middlesex Regional Vocational Technical                | 08290000        | \$20,224,304.85        | 793.9            | \$25,474.63                    |
| Franklin County Regional Vocational Technical                | 08180000        | \$12,752,434.00        | 501              | \$25,453.96                    |
| Cape Cod Regional Vocational Technical                       | 08150000        | \$15,534,768.00        | 618.7            | \$25,108.72                    |
| Upper Cape Cod Regional Vocational Technical                 | 08790000        | \$18,121,426.00        | 737.4            | \$24,574.76                    |
| Pathfinder Regional Vocational Technical                     | 08600000        | \$15,238,965.95        | 634.8            | \$24,005.93                    |
| Shawsheen Valley Regional Vocational Technical               | 08710000        | \$30,464,244.82        | 1272.4           | \$23,942.35                    |
| Blue Hills Regional Vocational Technical                     | 08060000        | \$20,614,109.87        | 862.5            | \$23,900.42                    |
| Northeast Metropolitan Regional Vocational Technical         | 08530000        | \$29,244,049.33        | 1263.8           | \$23,139.78                    |
| Greater Lawrence Regional Vocational Technical               | 08230000        | \$36,650,706.40        | 1593.5           | \$23,000.13                    |
| Old Colony Regional Vocational Technical                     | 08550000        | \$12,357,617.34        | 555.7            | \$22,237.93                    |
| Southeastern Regional Vocational Technical                   | 08720000        | \$32,524,911.00        | 1506.5           | \$21,589.72                    |
| Greater New Bedford Regional Vocational Technical            | 08250000        | \$45,663,080.33        | 2117.5           | \$21,564.62                    |
| Northern Berkshire Regional Vocational Technical             | 08510000        | \$10,575,913.18        | 491.8            | \$21,504.50                    |
| South Shore Regional Vocational Technical                    | 08730000        | \$13,588,068.61        | 635.3            | \$21,388.43                    |
| Whittier Regional Vocational Technical                       | 08850000        | \$26,391,818.00        | 1253.6           | \$21,052.82                    |
| Tri County Regional Vocational Technical                     | 08780000        | \$20,668,528.00        | 993.8            | \$20,797.47                    |
| Greater Lowell Regional Vocational Technical                 | 08280000        | \$48,445,094.00        | 2332.4           | \$20,770.49                    |
| Blackstone Valley Regional Vocational Technical              | 08050000        | \$25,584,432.57        | 1240.6           | \$20,622.63                    |
| <b>Assabet Valley Regional Vocational Technical</b>          | <b>08010000</b> | <b>\$23,870,752.12</b> | <b>1161.7</b>    | <b>\$20,548.12</b>             |
| Nashoba Valley Regional Vocational Technical                 | 08520000        | \$14,693,528.42        | 721.6            | \$20,362.43                    |
| Montachusett Regional Vocational Technical                   | 08320000        | \$30,159,816.47        | 1489.2           | \$20,252.36                    |
| Essex North Shore Agricultural and Technical School District | 08170000        | \$29,615,028.66        | 1491             | \$19,862.53                    |
| Bristol-Plymouth Regional Vocational Technical               | 08100000        | \$25,739,081.00        | 1331.6           | \$19,329.44                    |
| Greater Fall River Regional Vocational Technical             | 08210000        | \$28,396,203.00        | 1484.5           | \$19,128.46                    |
| Southern Worcester County Regional Vocational Technical      | 08760000        | \$21,923,254.39        | 1169.6           | \$18,744.23                    |

### Statutory Method of Assessment

- The amounts so apportioned for each municipality shall be certified by the regional school district treasurer to the treasurers of the municipalities within thirty days from the date on which the annual budget is adopted by the regional district school committee
- Two methodologies are available to regional school districts for calculating assessments to member municipalities. These are defined in CMR 41.01

Statutory Assessment Methodology  
Alternative (Agreement) Assessment Methodology

**Statutory Assessment Method:** The calculation of members' assessments pursuant to the provisions of M.G.L. c. 70 S6. Each such assessment shall be the sum of the following amounts (i) the member's required local contribution to the regional school district as determined by the Commissioner; (ii) the member's share of that portion of the regional school district's net school spending, as defined by M.G.L. c. 70 s. 2, that exceeds the total required local contribution for all members, this share to be allocated pursuant to the assessment provisions of the regional agreement; and (iii) the member's share of costs for transportation, capital project debt service, other capital costs, and all other expenditures not included in the regional school district's net school spending, this share to be allocated pursuant to the assessment provisions of the regional agreement.

# Minimum Local Contribution

## Regional District Members

### Massachusetts Department of Elementary and Secondary Education

#### FY22 Chapter 70

#### Regional District Enrollment and Contributions by Member City or Town

The table below presents the minimum required local contribution for each member to the selected regional district.

"Note: A city or town might belong to more than one regional district (e.g., a regional district and a vocational district) and therefore be required to contribute to multiple districts. See the regional allocation tab for a full list of minimum required contributions for each city or town.

Foundation enrollments are presented as whole numbers. Changes reflect differences in enrollment prior to rounding."

### 801 Assabet Valley

| Foundation Enrollment in Regional District |              |            |            | Required Minimum Contribution to Regional District |                     |                     |                  |
|--|--------------|------------|------------|--|---------------------|---------------------|------------------|
| LEA  | Member       | FY22       | FY23       | Change   | FY22                | FY23                | Change           |
|  | <b>Total</b> | <b>891</b> | <b>910</b> | <b>19</b>  | <b>\$10,888,732</b> | <b>\$11,434,042</b> | <b>\$545,310</b> |
| 28   | Berlin       | 30         | 37         | 7  | \$461,885           | \$556,668           | \$94,783         |
| 141  | Hudson       | 226        | 203        | -23  | \$2,753,672         | \$2,661,747         | \$-91,783        |
| 170  | Marlborough  | 432        | 461        | 29   | \$4,653,706         | \$4,911,960         | \$258,254        |
| 174  | Maynard      | 74         | 68         | -6   | \$1,025,117         | \$998,856           | \$-26,261        |
| 213  | Northborough | 59         | 68         | 9  | \$931,475           | \$1,143,066         | \$211,591        |
| 276  | Southborough | 25         | 24         | -1   | \$400,669           | \$402,741           | \$2,072          |
| 321  | Westborough  | 45         | 49         | 4  | \$662,208           | \$759,004           | \$96,796         |

# FY23 Assessments

## I. Operating Assessments

### Minimum Local Contribution

Toward Foundation

| Berlin | Hudson | Marlborough | Maynard | North |
|--------|--------|-------------|---------|-------|
|--------|--------|-------------|---------|-------|

|         |           |           |         |           |
|---------|-----------|-----------|---------|-----------|
| 556,668 | 2,661,747 | 4,911,960 | 998,856 | 1,255,603 |
|---------|-----------|-----------|---------|-----------|

### Above Minimum Assessment

Net Busing

| Berlin | Hudson | Marlborough | Maynard | North |
|--------|--------|-------------|---------|-------|
|--------|--------|-------------|---------|-------|

|        |         |         |        |  |
|--------|---------|---------|--------|--|
| 23,329 | 127,994 | 290,667 | 42,875 |  |
|--------|---------|---------|--------|--|

OPEB Trust Fund

|       |       |        |       |  |
|-------|-------|--------|-------|--|
| 1,423 | 7,808 | 17,731 | 2,615 |  |
|-------|-------|--------|-------|--|

Long Term Debt/Service

|        |         |         |         |  |
|--------|---------|---------|---------|--|
| 68,177 | 381,047 | 917,500 | 211,257 |  |
|--------|---------|---------|---------|--|

Total Non-Foundation

|        |         |           |         |  |
|--------|---------|-----------|---------|--|
| 92,929 | 516,849 | 1,225,897 | 256,747 |  |
|--------|---------|-----------|---------|--|

FY 2023 Assessment Total Due

|         |           |           |           |           |
|---------|-----------|-----------|-----------|-----------|
| 649,597 | 3,178,596 | 6,137,857 | 1,255,603 | 1,255,603 |
|---------|-----------|-----------|-----------|-----------|

### School Enrollment

Assabet Valley RVSD

|    |     |     |    |  |
|----|-----|-----|----|--|
| 37 | 198 | 448 | 66 |  |
|----|-----|-----|----|--|

LPN/Cosmo Students

|   |   |    |   |  |
|---|---|----|---|--|
| - | 5 | 13 | 2 |  |
|---|---|----|---|--|

Total

|    |     |     |    |  |
|----|-----|-----|----|--|
| 37 | 203 | 461 | 68 |  |
|----|-----|-----|----|--|

Percentage

|      |       |       |      |  |
|------|-------|-------|------|--|
| 4.1% | 22.3% | 50.7% | 7.5% |  |
|------|-------|-------|------|--|



| Northborough | Southborough | Westborough | Total      |
|--------------|--------------|-------------|------------|
| 143,066      | 402,741      | 759,004     | 11,434,042 |
| Northborough | Southborough | Westborough | Total      |
| 42,875       | 15,132       | 30,895      | 573,767    |
| 2,615        | 923          | 1,885       | 35,000     |
| 130,004      | 34,369       | 125,521     | 1,867,875  |
| 175,494      | 50,424       | 158,301     | 2,476,642  |
| 318,560      | 453,165      | 917,305     | 13,910,684 |
| 65           | 23           | 45          | 882        |
| 3            | 1            | 4           | 28         |
| 68           | 24           | 49          | 910        |
| 7.5%         | 2.6%         | 5.4%        | 100.0%     |

|                |                                 |
|----------------|---------------------------------|
| CHECK          | 11,434,042                      |
| 1,241,656      | Net Bus Exp                     |
| 667,889        | Net Bus Rev                     |
| <u>573,767</u> | Net Busing                      |
| <b>573,767</b> | <b>Net busing after E&amp;D</b> |
| 1,867,875      | LT DEBT Renc                    |
| 0              | LT DEBT MSBA                    |
| 0              | less reimb                      |
| 1,867,875      | Net Debt                        |
| 0              | less E&D                        |
| <b>882</b>     | <b>1,867,875</b>                |
| <b>882</b>     | <b>35,000</b>                   |
|                | OPEB Trust Fund                 |



as of 10-1-21

OVERVIEW

TOTAL STUDENTS

65

AVERAGE GPA

3.04

Limited Language Proficiency

1

Special Education

28

CO-OP

4

Economically Disadvantaged

29

SHOP CHOICE

|                                   |   |                                |   |
|-----------------------------------|---|--------------------------------|---|
| Advanced Manufacturing            | 2 | Drafting & Design Technologies | 3 |
| Auto Collision Technology         | 2 | Electrical Wiring              | 4 |
| Automotive Technology             | 5 | HVAC-R                         | 2 |
| Biotechnology                     | 6 | Health Technologies            | 2 |
| Business Technology               | 3 | House Carpentry                | 5 |
| Culinary Arts                     | 4 | Metal Fabrication              | 8 |
| Computer Programming/Web Develop. | 3 | Painting & Design Technologies | 2 |
| Cosmetology                       | 2 | Plumbing                       | 5 |
| Design & Visual Communications    | 7 | Exploratory                    | 0 |

CLASS OF 2021 POST GRADUATION PLANS

|                                  |   |
|----------------------------------|---|
| Total Northborough Graduates     | 7 |
| 4 Year Public School             | 0 |
| 2 Year Public School             | 1 |
| 4 Year Private School            | 0 |
| 2 Year Private School            | 0 |
| Licensure/Certification Training | 0 |
| Work                             | 5 |
| Military                         | 1 |
| Unknown                          | 0 |

MCAS AVERAGES

|          |         |
|----------|---------|
| English* | 509.933 |
| Math*    | 495.667 |

\* Next Generation MCAS Scores

SCHOOL-WIDE FAST FACTS

CLASS OF 2021

264

Students graduated with both a high school diploma and an industry recognized credential.

67

Students participated in a cooperative placement.

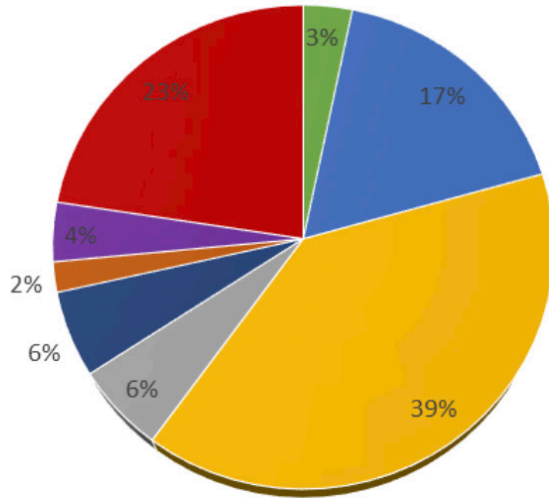
27,283

Hours worked by students participating in the Cooperative Placement Program between September 2020 and June 2021.

\$400K+

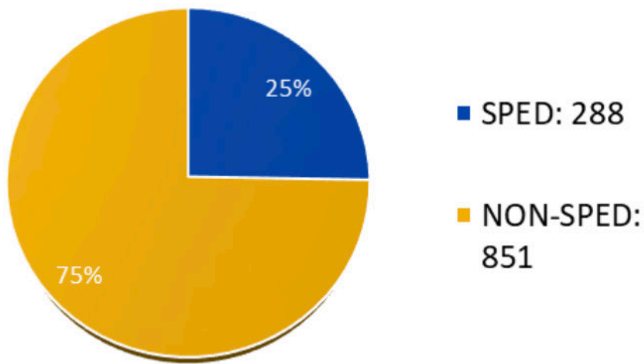
Total earned by the Class of 2021 in cooperative placement.

### Total Enrollment

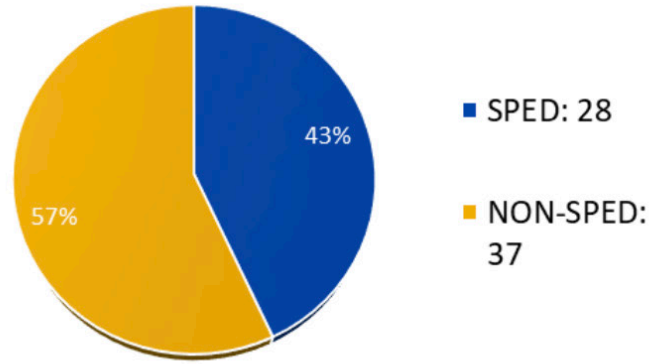


- Berlin: 37
- Hudson: 198
- Marlborough: 448
- Maynard: 66
- Northborough: 65
- Southborough: 23
- Westborough: 45
- Other: 257

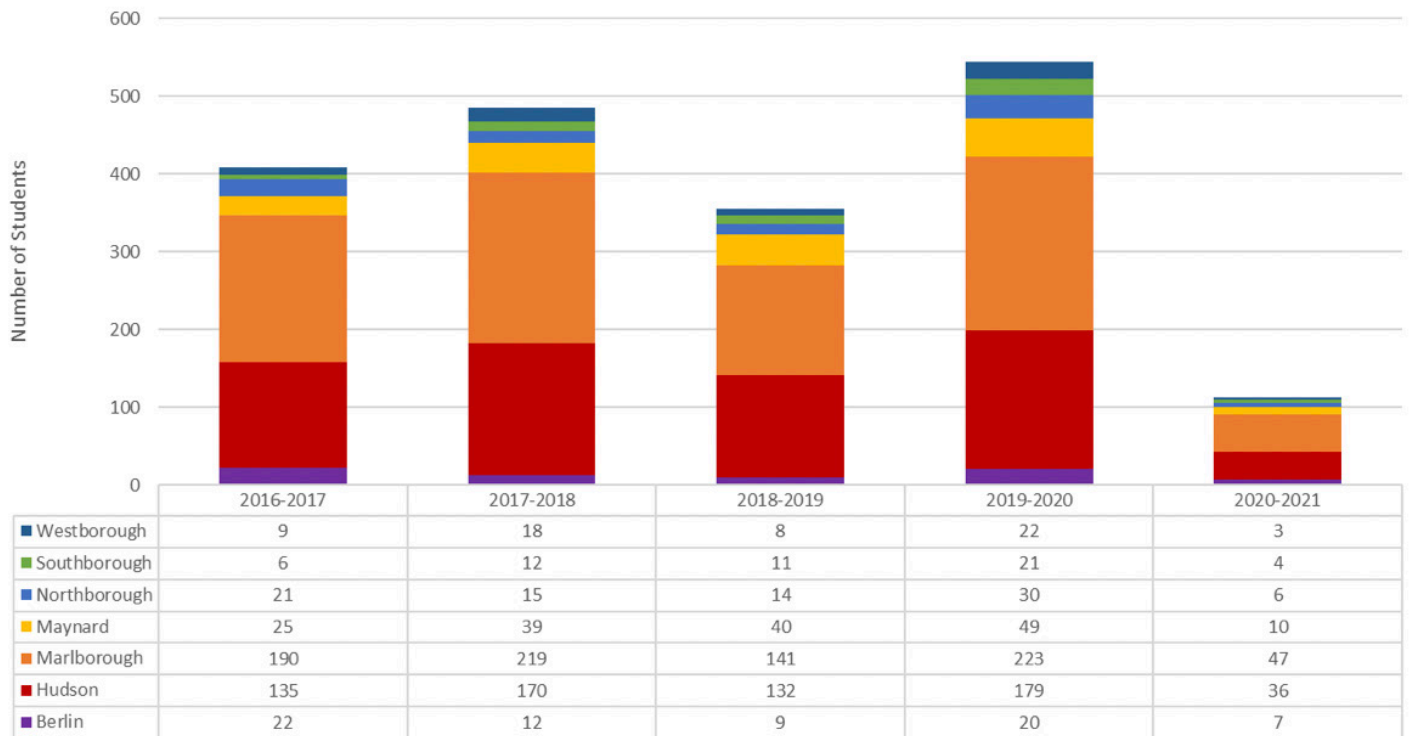
### School Wide Special Education Enrollment



### Northborough Special Education Enrollment



# Athletic Participation



\* Please note that as a result of the COVID-19 pandemic, sports only ran in the Spring for the 2020-2021 school year.





# Technical Programs Cost Analysis

| Technical Program                      | *Uniform/Protective Gear | Required Tools/Certification  | Totals |
|--|--------------------------|---|--------|
| Advanced Manufacturing                 | \$120                    | \$0   | \$120  |
| Automotive Collision Technology        | \$120                    | \$0   | \$120  |
| Automotive Technology                  | \$200                    | \$0   | \$200  |
| Biotechnology                          | \$0                      | \$0   | \$0    |
| Business Technology                    | \$0                      | \$0   | \$0    |
| Carpentry & Millwork                   | \$120                    | Tools (recommended) - \$200   | \$320  |
| Computer Programming & Web Development | \$0                      | \$0   | \$0    |
| Cosmetology                            | \$60                     | Kit - \$300<br>License Test - \$150<br>License Fee - \$68                             | \$578  |
| Culinary Arts & Hospitality Management | \$125                    | \$0   | \$125  |
| Design & Visual Communications         | \$0                      | Adobe Certification - \$70<br>SD Card - \$30<br>External Storage (recommended) - \$90 | \$190  |
| Electrical Wiring                      | \$175                    | Tools (recommended) - \$225   | \$400  |
| Health Technologies                    | \$270                    | CNA Exam - \$110<br>AHA CPR - \$20<br>AHA First aid - \$20<br>ARC BLS/FA - \$5 each   | \$425  |
| HVAC                                   | \$200                    | Tools (recommended) - \$200   | \$400  |
| Metal Fabrication                      | \$140                    | \$200 Tools   | \$340  |
| Painting & Design                      | \$120                    | \$25 Tools  | \$145  |
| Plumbing                               | \$250                    | \$75 Tools  | \$325  |

Uniform costs are incurred throughout the year and on a yearly basis.



# Engineering Academy

- ◆ STEM Focused Curriculum
- ◆ Advanced Placement STEM Courses
- ◆ Potential summer enrichment in field

Enrollment in one of these programs:

Advanced Manufacturing  
Biotechnology  
Computer Programming & Web Development  
Drafting & Engineering Design  
Electrical Wiring  
Metal Fabrication

As well as:

At least 12 credits in STEM electives or approved online or dual enrollment courses as well as four years of Science

AND

Participation for at least one full year in a STEM extra-curricular activity or club (Robotics, Math Team, Skills USA, etc.)

**Earn a Certificate of Proficiency from the Engineering Academy!**



# 17 Career and Technical Programs

## 6 Career/Industry Clusters

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### Arts & Communications

Computer Programming and Web Development  
Design and Visual Communicatio

### Business & Consumer

Business Technology  
Cosmetology

### Construction

Electrical Wiring  
Heating, Ventilation & Air Conditioning  
House Carpentry  
Painting & Design Technology  
Plumbing

### Health & Hospitality

Culinary Art & Hospitality Management  
Health Technology

### Manufacturing/Engineering

Advanced Manufacturing  
Biotechnology  
Drafting and Desing Technology  
Metal Fabrication & Welding

### Transportation

Automotive Collision Repair & Refinishing  
Automotive Technology

### POST GRADUATE PROGRAMS

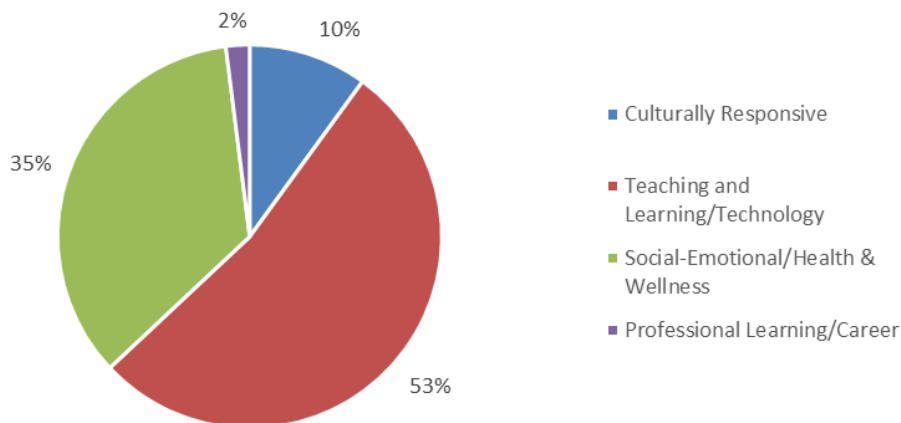
Cosmetology Program  
Practical Nursing Program

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### How would you characterize your professional day material?

(School Year 2021-22)



# Assabet COMMUNITY EDUCATION



Now part of the Assabet Technical Institute, the 10 month Practical Nursing program at Assabet is the fastest way to gain entry into the nursing field.

Assabet LPN students consistently have a higher NCLEX-PN pass rate than the state and national average.



The Class of 2021 (our second on time graduation during the pandemic) had a 74% completion rate, 97% first time NCLEX-PN pass rate, and 90% employment of licensed graduates responding within 6 months of graduation.



Financial aid is available.



## CONTACT US!

508-485-9430 x 2881  
www.assabetvalleylpn.org  
jnagelschmidt@assabet.org

*The nursing program has Full Approval Status from the Massachusetts Board of Registration in Nursing and is accredited by the Accreditation Commission for Education in Nursing, Inc. (ACEN).*

*Assabet Valley Regional Technical High School is accredited by the New England Association of Schools and Colleges (NEASC).*



We have exciting changes happening in 2022! Assabet After Dark has been the leader in the Metrowest Area of Massachusetts in providing high quality continuing education for adults for the last 40+ years. With all of our success, however, there is no time for complacency so in an effort to provide a more diverse slate of programming for ALL community members from ages 10 through 99+, we are expanding and rebranding to ASSABET COMMUNITY EDUCATION!



## CONTACT US!

508-563-9651  
215 Fitchburg Street  
Marlborough, MA 01752

*With these exciting changes, we will also be rolling out a new website (www.AssabetACE.org) over the next few months and will be looking to keep all of you informed on the great things happening here at Assabet Community Education!*

# ASSABET

DO. MORE.

**Assabet Valley Regional Vocational High School District**  
215 Fitchburg Street, Marlborough, MA 01752 508-485-9430  
www.assabet.org

2023 Presented to the Town of Northborough